





UN HUMAN RIGHTS THEORY OF CHANGE AND RESULTS FRAMEWORK

WHAT WE DO

- Provide expert legal advice on human rights issues
- Facilitate learning and knowledge transfer
- · Deliver human rights education
- · Raise human rights awareness
- Communicate
- Monitor and publicly report on human rights situations
- · Advocate for human rights
- Directly protect civil society members and human rights defenders
- Facilitate **dialogue** between diverse stakeholders on human rights issues
- Build networks and alliances to extend human rights promotion and protection
- Enable the functioning of the international human rights mechanisms

OUR PILLARS

- To strengthen the rule of law and accountability for human rights violations
- To enhance and protect **civic space** and public participation
- To enhance equality and counter discrimination
- To integrate human rights into sustainable development
- To support early warning, prevent violence and protect human rights in situations of conflict and insecurity
- To implement the outcomes of international human rights mechanisms more fully

THE
RESULTS WE
CONTRIBUTE
TO

- State laws and policies protect and promote human rights
- State institutions, non-State actors and the private sector promote, protect and respect human rights
- State accountability mechanisms monitor, investigate and provide redress for human rights violations
- Public participation in policymaking processes grows, particularly by

- women and members of groups facing discrimination
- Public support grows for protection of human rights
- Human rights are effectively integrated into UN policies and programmes
- The international community responds effectively to critical human rights situations and issues
- Global and regional human rights mechanisms and bodies effectively promote and protect human rights
- International human rights law and standards progress
- Member States and other actors engage with United Nations human rights mechanisms

GOAL

ALL HUMAN RIGHTS ARE ACHIEVED FOR ALL

ACHIEVEMENT OF OHCHR TARGETS FOR 2018-2021 -**PROGRESS IN 2019**

THE TYPE OF RESULTS WE CONTRIBUTE TO	OHCHR PROGRAMME INDICATOR	WHAT WE EXPECT TO HAVE CONTRIBUTED TO BY 2021, IN COOPERATION WITH OUR PARTNERS	REPORTED PROGRESS AND ACHIEVEMENT ¹	PILLARS
State laws and policies protect and promote human rights.	# of countries of engagement* where the level of compliance of legislation/policy with international human rights standards in selected human rights areas has significantly improved.	In 63 countries*, laws and policies will have significantly increased protection and promotion of human rights in selected human rights areas. ³	35 countries* (29 in 2018)	
State institutions, non-State actors and the private sector, promote, protect and respect human rights.	# of countries of engagement where NHRIs have been established or have improved compliance with international standards (Paris Principles).	In 35 countries*, national human rights institutions will have been established or will have improved their compliance with international standards (the Paris Principles).	19 countries* (16 in 2018)	
	# of countries of engagement where the level of compliance of selected State institutions and programmes with international human rights standards has significantly improved.	In 54 countries*, state institutions, non-State actors or the private sector will have increased their contribution to the promotion, protection and respect of human rights.	27 countries* (20 in 2018)	
	# of countries of engagement where human rights trainings have been institutionalized in one or more selected human rights areas.	In 15 countries*, human rights education and training programmes will have been institutionalized.	10 countries* (8 in 2018)	
	# of countries of engagement where the use of international human rights law in court proceedings and decisions has increased to a significant extent.	In 15 countries*, the use of international human rights law and jurisprudence will have increased in court proceedings and decisions.	6 countries* (5 in 2018)	
State accountability mechanisms monitor, investigate and redress human rights violations.	# of countries of engagement where oversight, accountability or protection mechanisms have been established or have improved compliance with international human rights standards	In 46 countries*, oversight, accountability or protection mechanisms will have been established or improved their compliance with international human rights standards.	28 countries* (19 in 2018)	

^{*} Refers to countries in which the Office plans to undertake activities towards a planned result. It is not limited to countries where OHCHR has a presence.

² Due to potentially shifting priorities, these targets should not be understood as the baselines for upcoming programming cycle. Similarly, the achievements from the previous programme cycle cannot be understood as the baseline. Baselines have been provided for those targets that are cumulative, i.e., ratification.







¹ Full or partial achievement of results or good progress made in achieving results.

	# of countries of engagement where transitional justice mechanisms which conform to international human rights standards have been established or have improved compliance with international human rights standards.	In 24 countries*, transitional justice mechanisms will have been established or improved their compliance with international human rights norms and standards.	9 countries* (5 in 2018)	
	# of countries of engagement where the number of human rights violation cases raised by OHCHR which are positively addressed by the government has significantly increased.	In 33 countries*, an increased number of cases of human rights violation raised by OHCHR will have been positively addressed.	17 countries* (15 in 2018)	
Public participation in policymaking processes grows, particularly by women and members of groups facing discrimination.	# of countries of engagement demonstrating significant improvement in the level of meaningful participation in selected public processes.	In 35 countries*, the level of meaningful participation by selected groups in public processes will have improved significantly.	29 countries* (20 in 2018)	
	# of countries of engagement where the level of use of national protection systems has increased significantly.	In 23 countries*, the use of national protection systems will have increased significantly.	15 countries* (14 in 2018)	
The international community responds effectively to critical human rights situations and issues.	# of countries of engagement where the international community has engaged in an objective and constructive way on specific issues raised by OHCHR.	In 13 countries*, the international community will have engaged objectively and constructively on issues raised by OHCHR.	8 countries* (6 in 2018)	
Human rights are effectively integrated into UN policies and programmes.	# of countries of engagement with UN peace missions which have integrated international human rights standards and principles, as well as the recommendations of the human rights mechanisms, into their work to a significant extent.	16 UN peace and political missions will have integrated international human rights norms, standards and principles, as well as the recommendations of the human rights mechanisms, into their work.	14 countries* (10 in 2018)	* *
	# of countries of engagement with humanitarian operations which have integrated international human rights standards and principles, as well as the recommendations of the human rights mechanisms, into their work to a significant extent.	12 humanitarian operations will have integrated international human rights norms, standards and principles, as well as the recommendations of the human rights mechanisms, into their work.	5 countries* (6 in 2018)	







	# of UN country teams where human rights norms, standards and principles, as well as the recommendations of the human rights mechanisms, have been integrated to a significant extent.	50 UN country teams will have satisfactorily integrated international human rights norms, standards and principles, as well as the recommendations of the human rights mechanisms, into their work.	42 countries* (30 in 2018)	
	# of UN policies and programmes at the global level which integrate a human rights based approach to a significant extent	25 UN policies and programmes at global level will have significantly integrated a human rights-based approach.	22 UN policies have significantly integrated HRBA (In 2018 15 UN policies had significantly integrated HRBA)	
Widespread public support for protection of human rights. Member States and other actors (regional organizations, NHRIs, civil society, UN) engage positively with UN human rights mechanisms.	# of countries of engagement where the narrative on selected HR topics has significantly improved.	In 23 countries*, the narrative on selected human rights topics will have improved significantly.	12 countries* (9 in 2018)	
	# of countries of engagement where mechanisms for integrated reporting and/or implementation of outstanding recommendations of treaty bodies, special procedures or Human Rights Council are in place or increasingly functioning.	In 68 countries*, mechanisms for integrated reporting or implementation of recommendations of international human rights mechanisms will have been put in place or have improved functioning.	41 countries (22 in 2018)	
	Total number of international human rights treaties ratified.	100 additional ratifications of international human rights treaties. Baseline: 2,233	69 ratifications in 2018/19	
	Total number of reservations withdrawn from international human rights treaties	10 reservations will have been withdrawn from international human rights treaties.	1	
	Percentage of countries that submit reports to treaty bodies on time.	35% of countries will have submitted reports to treaty bodies in a timely manner. Baseline: 32%	38% of reports submitted on time in 2019	
	# of countries, which have issued a standing invitation to special procedures mandate holders.	125 countries will have issued a standing invitation to special procedures mandate holders. Baseline: 118	126 Member States and one non-Member Observer State	
	# of countries for which requests for visits of thematic special procedures have resulted in at least one visit.	In 63 countries, requests for visits of thematic special procedures will have resulted in a visit.	168 visits to 79 countries in 18/19	
	Rate of response from governments to special procedures communications.	60% of special procedures' communications will have received a response from Governments. Baseline: 57.6%	45% per cent	







	Percentage of reprisals raised by OHCHR, which are positively addressed by the Government.	50% of the cases of reprisals against individuals for cooperation with HR mechanisms that are reported by OHCHR will have been addressed.	The 2019 report (A/HRC/42/30) included public allegations pertaining to 48 States, including summaries of formal responses to OHCHR from a third of total States on new and ongoing cases during the reporting period (1 June 2018 to 31 May 2019).	
	# of countries of engagement with a significant number of substantive submissions or submitting actors to UN human rights mechanisms.	In 51 countries* the number of submissions to UN human rights mechanisms will have increased significantly.	33 countries (27 in 2018)	
	Total number of substantive submissions from national human rights institutions, civil society organizations, UN entities and individuals to UN human rights mechanisms.	15,000 substantive submissions to UN human rights mechanisms will have been received from national human rights institutions, civil society organizations, UN entities and individuals.	14,055 submissions to UN Human rights mechanisms in 2018/19	
International human rights laws and standards are elaborated.	# of thematic areas where international and/or regional human rights law or standards have been strengthened/ developed.	In 12 areas, international/ regional human rights law/ standards will have been strengthened.	9 areas	
	# of countries which submitted or updated common core documents.	85 countries will have submitted or updated their common core documents.	33 common core documents submitted in 2018/19	
International and regional human rights mechanisms and bodies promote and protect human rights effectively.	Degree of progress made in improving the level of harmonization of treaty bodies' work.	Harmonization of treaty bodies' work will have improved significantly.	252 (226 in 2018) State parties availing themselves to the simplified reporting procedure and all committees having adopted and endorsed the framework for concluding observations.	
	Degree of coordination among the special procedures	A high degree of coordination among the special procedures will have been achieved.	79% of communications were issued jointly by two or more mandate holders	







ABBREVIATIONS AND ACRONYMS

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Artificial intelligence

ΑU

African Union

AWPs

Annual Workplans

BINUH

United Nations Integrated Office in Haiti

CAT

- Committee against Torture and other Cruel, Inhuman or Degrading Treatment or Punishment
- Convention against Torture and other Cruel, Inhuman or Degrading Treatment or Punishment

CCA

Common Country Analysis

CED

Committee on Enforced Disappearances

CEDAW

- Committee on the Elimination of Discrimination against Women
- Convention on the Elimination of All Forms of Discrimination against Women

CERD

Committee on the Elimination of Racial Discrimination

CESCR

Committee on Economic, Social and Cultural Rights

CMW

Committee on Migrant Workers

CRC

- Committee on the Rights of the Child
- Convention on the Rights of the Child

CRPD

- Committee on the Rights of Persons with Disabilities
- Convention on the Rights of Persons with Disabilities

CSO

Civil society organization

DCO

UN Development Coordination Office

DFS

Department of Field Support

DPA

Department of Political Affairs

DPO

Department of Peacekeeping Operations

ECLAC

United Nations Economic Commission for Latin America and the Caribbean

EMRIF

Expert Mechanism on the Rights of Indigenous Peoples

ERT

Emergency Response Team

ESCR

Economic, social and cultural rights

EU

European Union

FAO

Food and Agriculture Organization

FFM

Fact-Finding Mission

FGM

Female genital mutilation

GANHRI

Global Alliance for National Human Rights Institutions

GCM

Global Compact for Safe, Orderly and Regular Migration

HRA

Human rights adviser

HRBA

Human rights-based approach

HRC

Human Rights Council

HRD

Human rights defender

HRDDP

Human Rights Due Diligence Policy

HDMMI

Human Rights Monitoring Mission in Ukraine

HPUF

Human Rights up Front Initiative

IASC

Inter-Agency Standing Committee

ICPPED

International Convention for the Protection of All Persons from Enforced Disappearance

ICCPR

International Covenant on Civil and Political Rights

ICCPR-OP1

First Optional Protocol to the International Covenant on Civil and Political Rights

ICCPR-OP2

Second Optional Protocol to the International Covenant on Civil and Political Rights, aiming at the abolition of the death penalty

ICERD

International Convention on the Elimination of All Forms of Racial Discrimination

ICESCR

International Covenant on Economic, Social and Cultural Rights

ICRMW

International Convention on the Protection of the Rights of All Migrant Workers and Members of their Families

ICRC

International Committee of the Red Cross

ICT

Information and communication technology

ILO

International Labour Organization

IOM

International Organization for Migration

ITU

International Telecommunication Unit

JPO

Junior Professional Officer

LDCs

Least Developed Countries

LGBTI

Lesbian, Gay, Bisexual, Transgender and Intersex persons

MINUJUSTH

United Nations Mission for Justice Support in Haiti

MINUSCA

United Nations Multidimensional Integrated Stabilization Mission in the Central African Republic

MINUSMA

United Nations Multidimensional Integrated Stabilization Mission in Mali

MENA

Middle East and North Africa

MONUSCO

United Nations Organization Stabilization Mission in the Democratic Republic of the Congo

MOPAN

Multilateral Organization Performance Assessment Network

MoU

Memorandum of Understanding

MDTF

Multi-Donor Trust Fund

MPTFO

Multi-Partner Trust Fund Office

NGO

Non-Governmental Organization

NHRI

National human rights institution

NMRF

National Mechanism for Reporting and Follow-up

NRDT

National Recommendations Tracking Database

NPM

National Preventive Mechanism

OCHA

Office for the Coordination of Humanitarian Affairs

OEAP

Organizational Effectiveness Action Plan

OHCHR

Office of the High Commissioner for Human Rights

OMP

OHCHR Management Plan

OP-CAT

Optional Protocol to the Convention against Torture and other Cruel, Inhuman or Degrading Treatment or Punishment

OP-CEDAW

Optional Protocol to the Convention on the Elimination of All Forms of Discrimination against Women

OP-CRC-AC

Optional Protocol to the Convention on the Rights of the Child on the involvement of children in armed conflict

OP-CRC-SC

Optional Protocol to the Convention on the Rights of the Child on the sale of children, child prostitution and child pornography

OP-CRC-IC

Third Optional Protocol to the Convention on the Rights of the Child on a communications procedure

OPDs

Organizations of persons with disabilities

OP-ICESCR

Optional Protocol to the International Covenant on Economic, Social and Cultural Rights

PBF

Peacebuilding Fund

PBSO

Peacebuilding Support Office

PMS

Performance Monitoring System

RBM

Results-Based Management

RC

Resident Coordinator

SDGs

Sustainable Development Goals

SIDS

Small Island Developing States

SGBV

Sexual and Gender-Based Violence

SMT

Senior Management Team

SOPs

Standard operating procedures

SPT

Subcommittee on Prevention of Torture and other Cruel, Inhuman or Degrading Treatment or Punishment

SWAP

UN System-wide Action Plan on Gender Equality and Women's Empowerment

UDHR

Universal Declaration of Human Rights

UHRI

Universal Human Rights Index

UNAMA

United Nations Assistance Mission in Afghanistan

UNAMID

African Union-United Nations Hybrid Operation in Darfur

UNAMI

United Nations Assistance Mission for Iraq

UNCT

UN Country Team

UNDAF

United Nations Development Assistance Framework

UNDP

United Nations Development Programme

UNDIS

United Nations Disability Inclusion Strategy

UNECE

United Nations Economic Commission for Europe

UNESCO

United Nations Educational, Scientific and Cultural Organization

UNFCCC

United Nations Framework Convention on Climate Change

UNFPA

United Nations Population Fund

UNGPs

United Nations Guiding Principles on Business and Human Rights

UNHCR

United Nations High Commissioner for Refugees

UNICEF

United Nations Children's Fund

UNIOGBIS

United Nations Integrated Peacebuilding Support Office in Guinea-Bissau

UNIPP

United Nations Indigenous Peoples' Partnership

UNJHRO

United Nations Joint Human Rights Office

UNMIL

United Nations Mission in Liberia

UNMISS

United Nations Mission in South Sudan

UNMSDF

United Nations Multi-Country Sustainable Development Framework

UNOCI

United Nations Operation in Côte d'Ivoire

UNODC

United Nations Office on Drugs and Crime

UNOG

United Nations Office at Geneva

UNPRPD

United Nations Partnership on the Rights of Persons with Disabilities

UNSDCF

United Nations Sustainable Development Cooperation Framework

UNSDG

United Nations Sustainable Development Group

UNSMIL

United Nations Support Mission in Libya

UNSOM

United Nations Assistance Mission in Somalia

UNSSC

United Nations System Staff College

UPR

Universal Periodic Review

UNV

United Nations Volunteer

VFTC

United Nations Voluntary Fund for Technical Cooperation in the Field of Human Rights

VNR

Voluntary National Review

WHO

World Health Organization

WHRD

Woman human rights defender

WIPO

World Intellectual Property Organization